



## ***Policy Committee Meeting***

**February 20th, 2024**

**9:30AM**

**Orono Town Council Chambers and via Zoom**

### **Agenda**

**1) Call to Order**

**2) Public Comment**

Members of the public in attendance of today's meeting have an opportunity to provide public comment on today's agenda items.

**3) Approval of January 16th, 2024 BACTS Policy Committee Meeting Minutes (Attachment A)**

**4) BACTS Monthly Report (Attachment B)**

**5) BACTS' 2024-2027 Transportation Improvement Program**

**Staff Report**

Staff has coordinated with MaineDOT and the Community Connector to develop the draft 2024-2027 Transportation Improvement Program (TIP), which can be found **here**. The draft TIP was released on **February 6th** for a 10 day public comment period which will end on **February 21st**. BACTS Staff will update members of the group if any substantial public comments were received during the public comment period.

***Proposed Action:*** Approve the BACTS' 2024-2027 TIP as written for submission, pending any potential substantive public comments received on February 21st.

**6) Regional Traffic Signal Master Plan - Final Update**

**Staff Report**

Staff have coordinated with Sebago to compile data on the regional traffic signals in the BACTS area. Sebago has released a final report on the gathered data, see **Attachment C**. This analysis will help BACTS prioritize traffic signal maintenance, including scoring of submitted projects for future Transportation Improvement Programs as well as better align the BACTS region with the new funding initiatives proposed by MaineDOT regarding capital improvements.

***Proposed Action:*** *For Discussion Only*

**7) Brewer South Main Street - Corridor Study**

**Staff Report**

Over the past several weeks, Staff have composed an RFP for a corridor study on South Main in Brewer between Wilson Street and Abbott Street. The RFP was posted January 22nd with a due date for proposals of February 14th. BACTS Staff will discuss the number of proposals received at this meeting. The proposal scoring committee reviewed, scored and selected their preferred consultant. Staff is requesting authorization to enter into contract negotiations with the preferred consultant.

**Proposed Action:** Approve BACTS to enter into a contract with the selected consultant for a total contract price not to exceed \$100,000.00

#### 8) **BACTS 2023-2026 TIP - Administrative Modification Discussion**

##### **Staff Report**

Staff have discussed a potential administrative modification to the 2023-2026 TIP. Details of this request can be found below.

The City of Bangor received a quote for the Penobscot Corridor project that requires additional funding of \$35,000 related to additional cameras needing to be installed in both Bangor and Brewer to get the adaptive signal system fully functional. WIN 23573.00 (State Street/Forest Avenue), has a projected surplus in the WIN of around \$180,000. The City of Bangor would like to request that \$35,000 be transferred from WIN 023573.00 to WIN 23114.00.

The City of Bangor is also working on the design plans for the traffic signal upgrade at the intersection of Kenduskeag Avenue and Griffin Road, WIN 026354.00. This project is currently funded for \$265,589. Based on recent discussions with traffic signal installers as well historical pricing, we believe this project is underfunded. The City of Bangor would like to transfer \$135,000 from WIN 023573.00 to 026354.00.

Additionally, these transfers would be reflected on the errata sheet for the 2024-2027 BACTS TIP, once finalized.

**Proposed Action:** For discussion only. If in favor with the group, administrative modifications require a three day comment period for members of the Policy Committee prior to amendment.

#### 9) **Regional Bike/E-bike Share Potential**

##### **Staff Report**

There has been increasing interest and discussion lately about expanding micro mobility options in the region. Tandem Mobility, which is the provider of the e-bike share program in Portland, is interested in expanding to this region. They have indicated a particular focus on regional connectivity and using e-bikes as a legitimate transportation mode. They have already begun meeting with local towns to site possible locations. BACTS Staff are interested in better understanding whether there is widespread interest from member towns and, if so, how we can be of assistance with coordinating this regional collaboration.

**Proposed Action:** For discussion only.

#### 10) **BACTS UPWP Budget**

Staff will provide budgetary information regarding the 2024-2025 UPWP budget.

**BACTS 2024-2025 UPWP**  
As of 02/29/2024

Task	Project	Total Allotted	Total Spent	In-Kind	Total Remaining
FHWA					
1	Operation and Coordinat	\$219,173	\$0	\$0	\$219,173
2	Programming	\$45,800	\$0	\$0	\$45,800
3	Data and Studies	\$188,500	\$0	\$0	\$188,500
4	Planning	\$453,600	\$0	\$0	\$453,600
5	Unallocated	\$250,000	\$0	\$0	\$250,000
Total FHWA		\$1,157,073	\$0	\$0	\$1,157,073
FTA					
1	Operation and Coordinat	\$79,500	\$0	\$8,833	\$70,667
2	Programming	\$9,900	\$0	\$1,100	\$8,800
3	Data and Studies	\$17,100	\$0	\$1,900	\$15,200
4	Planning	\$277,679	\$0	\$41,679	\$236,000
Total FTA		\$384,179	\$0	\$53,512	\$330,667
Total		\$1,541,253	\$0	\$53,512	\$1,487,740 *

	Invoiced in 24	Invoice in 25
Bangor	\$15,878.08	\$27,440.61
Bradley	\$227.93	\$393.91
Brewer	\$4,083.11	\$7,056.45
Hampden	\$1,657.70	\$2,864.84
Hermon	\$78.79	\$136.18
Milford	\$995.64	\$1,720.68
Old Town	\$2,967.01	\$5,127.60
Orono	\$3,577.13	\$6,182.03
Orrington	\$240.31	\$415.30
Veazie	\$483.63	\$835.82 **

\*The following are provided are DRAFT figures at this time for budgetary consideration only.

\*\*Figures are provided to give members an approximate amount for the calendar year 2025 invoicing. Once available, final figures will be provided in a timely fashion to members.

In addition, BACTS has calculated the approximate local portion, by member, for calendar year 2025. BACTS Staff are currently coordinating with MaineDOT regarding finalizing the local match required for tasks as outlined in the 2024-2025 UPWP which was approved at the end of January 2024. These figures may change depending on the following factors; the finalization and adoption of the 2020 census (adjusting the MPO boundaries slightly as well as updating the population counts for members) and coordination with MaineDOT regarding finalization and utilization of funding.

**Proposed Action:** For discussion only.

#### 11) Transit Updates

Staff and The Community Connector will provide updates on transit studies, operations, or other transit related items.

**Proposed Action:** For discussion only.

#### 12) Project Updates

Members will provide updates on BACTS funded construction projects in the region.

**Proposed Action:** For discussion only.

#### 13) MaineDOT Report

MaineDOT staff will provide an update on any MaineDOT projects, policies, or plans.

**Proposed Action:** For discussion only.

#### 14) Other Business

Discussion of other items not on today's agenda.

#### 15) Upcoming Meetings

Policy Committee - March 19th, 2024 at 1PM - Veazie Town Council Chambers  
Transit Committee - April 10th, 2024 at 2PM - via Zoom



**Attachment A**  
***Policy Committee Meeting***

**January 16th, 2023**

**1:000PM**

**Hampden Town Council Chambers and via Zoom**

**Minutes**

<b>Committee Members</b>	<b>Affiliation</b>
Anja Collette Laurie Linscott	Bangor
Jeremy Caron Linda Johns	Brewer
Jon Clements Amy Ryder Victor Smith	Hampden
Rob Yerxa	Orono
<b>MaineDOT / FHWA</b>	
Claire Winter	
<b>BACTS</b>	
Madeline Jensen, Paige Nadeau, Jacob Stein	

**1) Call to Order**

Meeting was called to order by Jeremy Caron at 1:10PM.

**2) Public Comment**

There were no public comments.

**3) Approval of November 28th, 2023 BACTS Policy Committee Meeting Minutes**

No comments on the minutes, Rob Yerxa made a motion to approve the minutes as written, seconded by Linda Johns, roll call vote taken, Victor smith abstained, remainder all in favor.

**4) BACTS Monthly Report**

Jacob Stein provided an update on the Traffic Signal Master Plan - report has been sent to BACTS who will review and send to members for any additional comments, hoping to get finalized by the February meeting. Jacob Stein also let members know the Brewer South Maine Street RFP will be posted this week.

Madeline Jensen provided an update on the Climate Action Plan, encouraging members to participate in the coming meeting. Madeline Jensen also provided an update on coordination with Community Connector for a couple of tasks.

Paige Nadeau let the group know that BACTS will be posting a position for a Planner at the end of the month.

## 5) Performance Measures and Targets

### A) Federal Highway Performance Measures and Targets

#### Staff Report

In 2016, the Federal Highway Administration implemented the final rule on the Highway Safety Improvement Program, requiring State DOT's and Metropolitan Planning Organizations to develop safety performance targets, to be published annually. MPOs establish Highway Safety Improvement Program Targets by either: 1. Agreeing to plan and program projects so that they contribute toward the accomplishment of the State DOT safety target(s); or 2. Committing to quantifiable safety targets for the metropolitan planning area.

Staff will provide a brief overview of the development of the Performance Targets and how the MPO incorporates those targets into our Metropolitan Transportation Plan, Unified Planning Work Program, and our Transportation Improvement Program.

***Proposed Action:*** Adopt the State Performance Targets and Agree to plan and program projects so that they contribute toward the accomplishment of MaineDOT's PM-1 Safety Performance Targets, PM-2 Pavement and Bridge Condition Performance Targets, and PM-3 System Performance and Freight Performance Targets.

### B) Federal Transit Administration Performance Measures and Targets

#### Staff Report

Recipients of public transit funds are required to establish performance targets, develop transit asset management and safety plans, and report on their progress toward achieving targets. An MPO may choose to set new regional transit performance targets more frequently; however, regional transit performance targets are required to be updated with the preparation and submission of the system performance report that is required as part of the MTP. FTA does not currently impose any consequences to MPOs who do not meet performance targets.

***Proposed Action:*** Adopt the State Performance Targets and Agree to plan and program projects so that they contribute toward the accomplishment of MaineDOT's Targets. Also, adopt Regional Planning Area Transit Safety Performance Targets calculated by the Community Connector.

Paige Nadeau provided an overview. No additional questions from members of the group. BACTS Linda Johns made a motion to approve the proposed actions as written, seconded by Rob Yerxa, roll call vote taken, all in favor.

## 6) BACTS' 2023-2026 Transportation Improvement Program Schedule

#### Staff Report

All federally funded projects must be in the State Transportation Improvement Program (STIP) and the Metropolitan Planning Organization's Transportation Improvement Program (TIP) in order to receive federal funding. These projects are located in the BACTS area and are funded with Federal Highway Administration and Federal Transit Administration funds. BACTS must update the TIP when there is a change to any project such as funding increase or a request to add a project to the TIP. These changes must also be reflected in the MaineDOT STIP. MaineDOT must receive the BACTS Policy Committee endorsement when any federally funded project has a major scope change or cost increase or when MaineDOT wishes to add a project to the STIP. All TIP amendments must be posted to the BACTS website for a 10-day public comment period.

BACTS Staff have been working with MaineDOT and expect to receive the listing of these projects in the coming weeks.

Once BACTS Staff receive this listing, we would request approval for the following:

- Amend the current 2023-2026 TIP to include the FHWA and FTA project list proposed for the 2024-2027 TIP, and associated errata sheet, once reviewed by Staff. This allows all 2024

- projects to be authorized at their current level of funding, with updated information, prior to the 2024-2027 STIP/TIP approval. This amendment will be posted for a 10-Day comment period.
- Post the 2024-2027 BACTS TIP for a 10-Day public comment period (per the Public Participation Plan).

Once the comment period has ended, Staff will make any necessary changes to the draft TIP. The Policy Committee will review and approve the 2024-2027 BACTS TIP at the February Policy Committee meeting. This proposed schedule is subject to change based on the delivery of the TIP project list to BACTS from MaineDOT.

***Proposed Action:*** Authorize BACTS Staff to post the proposed TIP amendment once the listing is received by MaineDOT for a 10 day public comment period. So long as no substantial public comment is received as part of the public comment period, authorize staff to submit the TIP Amendment to MaineDOT once the public comment period has ended. Authorize BACTS Staff to post the draft 2024-2027 BACTS TIP for a 10-Day public comment period.

Paige Nadeau provided an overview. Amy Ryder made a motion to approve the motion as written, seconded by Rob Yerxa, roll call vote taken, all in favor.

## **7) BACTS UPWP Budget**

Staff will provide budgetary information regarding the 2024-2025 UPWP budget.

### **Staff Report**

Staff are working with MaineDOT regarding the finalization of 2024-2025 UPWP figures as well as implementing the contract for the 2024-2025 BACTS UPWP. The 2022-2023 UPWP has been extended through the end of January 2024 in the interim and to ensure BACTS UPWP work can continue to be worked on.

***Proposed Action:*** For discussion only.

Paige Nadeau provided an overview. The proposed final version of the 2024-2025 UPWP is expected to be accepted by MaineDOT and an agreement signed at the end of the month. Members of the group discussed the anticipated increase in local portino related to the additional PL funding received. BACTS Staff will send anticipated final local figures once the contract has been finalized.

## **8) Transit Updates**

Laurie Linscott provided an update. Community Connector is currently hiring, both drivers and a dispatching position. Community Connector will be hosting a training for a P endorsement to help entice additional applicants. The Bus Stop project is currently in the works, sticks are going in the ground, forecasted to be done in the next couple of months. Working with the technology contractor as well, the project is on track.

## **9) Project Updates**

Jeremy Caron provided an update on Brewer projects

- Final contract for VPI
- Coordinating with DOT for next year projects

Rob Yerxa provided an update on Orono projects

- VPI going right along, looking to schedule a public meeting for February. Hoping for a final report by September.

Amy Ryder provided an update on Hampden projects

- The Council approved moving forward with the VPI process and starting.

**10) MaineDOT Report**

Claire Winter provided an update - Brewer VPI signed, working with Hampden for their VPI project. Meeting with other MPOs for MOU as well later this week.

**11) Other Business**

Meetings scheduled for February, April, and October cause a scheduling conflict with Bangor Staff, these meetings will start at 9:30AM instead of 1PM.

**16) Upcoming Meetings**

Policy Committee - February 20th, 2024 at 1PM - Orono Town Council Chambers

Transit Committee - April 10th at 2PM - via Zoom

The meeting was called to adjourn by Amy Ryder, seconded by Jon Clements, unanimous approval. Meeting was ended at 1:35PM.

**Attachment B**  
BACTS Monthly Report  
February 2024

**BACTS Staffing** - BACTS posted a position for a Planner at the end of January. Applications are expected to be received through the end of February with interviews occurring after.

**Traffic Incident Management (TIM)** - BACTS continues to work with MaineDOT on implementing the recommendations from the statewide TIMS strategic plan. Staff is updating call sheets for the different TIMs regions in preparation for future meetings. Upcoming TIMs meetings include: Hancock and Penobscot. Tentative trainings in Augusta and Southern Maine are planned for the month of March

**Collector Pavement Inventory and Analysis Data Collection** - Staff is coordinating with Sewall to provide access to the database to all the BACTS members. Sewall will offer a training on the database and mapping tool in the coming weeks to help town staff prep for creating their budgets

**Culvert Inventory RFP** - The RFP was released on the 7th. Proposals will be due in early March. The project management team (Maddie Jensen, John Theriault, Rich May, Victor Smith, and Jeremy Caron) will review and score proposals for selection.

**Safe Streets for All Grant** - The Safe Streets for All Grant contract template has been released and staff is meeting with FHWA soon to start crafting the contract. RFP creation is ongoing and will be shared with the members in due course.

**VPIs** - BACTS Staff attended the kickoff meeting for Brewer's VPI and will attend a public meeting for Orono's VPI later this month.

**Assistance to Community Connector** - BACTS Staff are working to finalize a micro mobility/e-bike policy for Community Connector.

**Penobscot Climate Action Plan** - BACTS and the project consultants hosted an implementation workshop for the region's town staff on Feb 15th to introduce the final deliverables and discuss possible next steps. BACTS will be hosting another implementation workshop for key stakeholders (e.g. the higher education institutions, medical facilities, businesses, interested residents, etc.) later in February. The comment period for the final reports is open. Please review and provide feedback at this link: <https://forms.gle/wn1jNFdugqANWLxVA>

**Rural Contract:** BACTS Staff attended a meeting in Lowell and Burlington with Pete Coughlan to discuss how we might assist them with a Community Action Grant for road work.

**EPA Community Change Grant:** EPA has opened a grant opportunity to support projects reducing pollution or improving community resilience. Select locations within the region are eligible for \$10-20 million capital and/or planning grants. Rolling applications accepted through November 2024. To be eligible, a town must partner with a community based non-profit organization. See <https://www.epa.gov/inflation-reduction-act/inflation-reduction-act-community-change-grants-program> for more information or reach out to Maddie.

**Meetings and Conferences**

- MaineDOT Coordination Meetings
- MaineDOT/MPO quarterly meeting
- ME Integrated Freight Strategy Webinar
- GOMaine! discussion
- Demand Management Workshop - Maine Climate Council
- Husson Class CAAP Introduction (One Circle Agency and Graphic Design II)
- Penobscot Climate Action Monthly Meeting
- Maine Climate Council Special Meeting
- MTA Dues Meeting
- Lowell and Burlington Road Review
- Community Change Grant Webinar
- Hancock TIMs meeting
- Penobscot TIMs meeting





FEBRUARY 2024



## BACTS TRAFFIC SIGNAL CENTRAL MANAGEMENT SYSTEM MASTER PLAN

PREPARED FOR:



## Document Control

Date	Version	Author/Reviewer	Comments
1/10/2024	V 0.9	C.Thompson/B.Lyon	Final Draft
2/13/2024	V 1.0	C.Thompson/B.Lyon	Response to Comments

STI Job Number: 21387-01

DRAFT

## Definitions

- TSCMS – Traffic Signal Central Management System
- BACTS – Bangor Area Comprehensive Transportation System
- RTMS – Regional Traffic Management System
- ATMS – Automated Traffic Management System
- ATC – Advanced Transportation Controller

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## Table of Contents

Document Control .....	i
Definitions.....	ii
1 – Master Plan Overview .....	1
2 – Existing Signal Equipment and Communications Network Infrastructure.....	3
3 – TSCMS Systems Engineering .....	7
4 – Recommendations .....	17
5 – Conclusion .....	23
6 – Appendix .....	24
A1 – 2021 Signal Inventory Summary Table and Estimated Cost per Intersection....	25
A2 – Aerial Based GIS Maps and Communication Infrastructure.....	27

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# 1 – Master Plan Overview

## 1.1 Overview

The following sections provide an executive summary of the content included within the detailed sections of this Master Plan document.

### 1.1.1 Existing Signal Equipment and Communications Network Infrastructure

The traffic signals within the BACTS region have predominately been Econolite, with 95 of the total 104 intersection currently running Econolite branded controllers. The majority of these controllers are older ASC/2 and ASC/3 model controllers but 34 of the intersections are now running the latest Cobalt ATC controller.

In the past the City of Bangor had a copper based Telmetry network to manage the 5 coordinated signal corridors within the City but has recently implemented a ethernet based network as part of recent projects on Main St and around the Penobscot Bridge. The City of Brewer also has a wireless-based network along the Wilson St corridor. The City of Old Town and the Town of Orono don't currently have any intersections connected to a central system, but there is fiber available at most of the intersections that can be utilized to establish a new network. This fiber is either owned by OTT/UMS or Maine Fiber Company (MFC) / First Light Fiber Networks. The signals for the remaining municipalities are relatively rural and spread across the region with no communication infrastructure.

As part of newer signal improvement projects, 10 of the intersections in the region have been connected to MaineDOT's cloud server, which hosts a management software developed by Applied Information (AI) called Glance. The connection to this system is made through a field monitoring unit installed in the ATC cabinet. Glance allows for remote monitoring of the cabinet's environment and basic functions, such as flash status, the door alarm, and cabinet temperature. Glance also can be used to remotely access the web-based user interface of devices networked in the cabinet, such as the traffic signal controller and video detection.

### 1.1.2 TSCMS Systems Engineering

Sebago completed a simplified Systems Engineering process to determine the use cases and requirements for a region-wide TSCMS. The member municipalities were provided with a brief questionnaire to determine high-level use cases and potential requirements for the TSCMS. The results from the questionnaire, in addition to follow-up discussions with municipal staff, were then used to outline the proposed use cases for the TSCMS. These include traffic signal operations, responding to issues identified in traffic signal operations or citizen complaints, and assisting with

emergency maintenance or new construction. These use cases were then used to outline the minimum requirements for the TSCMS.

### 1.1.3 Recommendations

Three alternatives for the architecture of the TSCMS were evaluated:

1. Upgrading and expanding the Bangor Econolite Centracs ATMS that was recently procured under the Penobscot Bridge Corridor Signal Improvement project to the entire BACTS region.
2. Utilizing the existing MaineDOT Cloud Based Econolite Centracs ATMS to manage all the signals within the entire BACTS region.
3. Using a hybrid approach of utilizing the Bangor Centracs ATMS to manage the signals within Bangor and other high-priority corridors in the municipality and then utilizing the MaineDOT Centracs to manage the other signals within the region.

It is recommended that the hybrid approach should be considered for the BACTS region as there are notable benefits to each system and the negatives can be minimized by utilizing the two systems in parallel. A phased approach was proposed to implement the new system:

- **Phase 1:** Expanding the Bangor Centracs ATMS to the high-priority corridors throughout the region, including the 5 corridors in Bangor, the Stillwater Corridor in Orono and Old Town, and the Wilson St. Corridor in Brewer.
- **Phase 2:** Connect the Bangor Centracs ATMS to the MaineDOT Centracs ATMS using the server-to-server module and then integrate the remaining intersections into the MaineDOT traffic network.

Using the compiled signal information, cost estimates were prepared for each of the proposed Phases of deployment for the recommended TSCMS.

- Phase 1 includes network and server upgrades along with connecting 49 signals to the BACTS Centracs RTMS for a total estimated cost of \$823,900 in 2024 dollars.
- Phase 2 provides new remote connection and/or hardwired interconnect to 55 signals for a total estimated cost of \$1,290,500 in 2024 dollars.

**In total the estimated cost to connect all the signals within the BACTS region to the proposed TSCMS is \$2,114,400 in 2024 dollars.**

## 2 – Existing Signal Equipment and Communications Network Infrastructure

### 2.1 Existing Traffic Signal Equipment

In May of 2022 Sebago produced a memorandum detailing a Traffic Signal Asset Assessment and Management Plan for the BACTS region based on signal inventories and discussions with municipal representatives completed over the Fall and early winter of 2021. The following sections summarize the relative results from the signal inventory along with aerial-based maps at the end of this Report detailing the signal locations and communications infrastructure. Additionally, the signal inventory was incorporated into a Microsoft Power Bi GIS report which provides a visual database of the signal equipment inventoried and an interactive GIS map detailing intersection information. The Power BI GIS report can be accessed through the following link:

<https://app.powerbi.com/view?r=eyJrljojNDQ5Y2Y4MDUtYmUxYS00ZjU0LWI5YzYtNDdlODE1YmI0YjRiliwidCI6IjUyM2M5MWRjLTl3OGEtNDQyMS1iNDIzLWQ0ZTk5NmJlYmExNyIsImMiOiN9>

#### 2.1.1 Bangor

The City of Bangor has a total of 68 signals with most of the signals present on major arterials throughout the City:

- Stillwater Ave Corridor (7)
- Hogan Rd Corridor (7)
- Broadway Corridor (7)
- Union St Corridor (8)
- Main St Corridor (7)

The remaining 32 signals are spread throughout the City at major intersections. Most of the traffic signal controllers are a combination of older Econolite ASC/2 and ASC/3. Twenty-four of the signals have modern Econolite Cobalt controllers. The remaining intersection is a Naztec 900 at Griffin Rd and Kenduskeag Ave. The primary form of vehicle detection is video based at 56 intersections in total with the remaining intersections consisting of a single intersection with in-pavement loops, 6 intersections having microwave based detection, and 5 intersection running pretimed signal programming.



### **2.1.2 Brewer**

The City of Brewer has 19 signals with a single signal corridor on Wilson St consisting of 7 signals. The intersections have mostly Econolite ASC/2 and ASC/3 controllers. Three of the intersections have newer Econolite Cobalt controllers and two of the intersections have Eagle EPAC 300 controllers. All but three of the intersections utilize Econolite video vehicle detection, with the remaining intersections having in pavement loops.

### **2.1.3 Old Town**

The City of Old Town has 5 signals with 4 on Stillwater Ave and 1 in the city center at Main St and Center St. All but one of the traffic signal controllers are Econolite Cobalt controllers and the remaining intersection has a Naztec 980 controller. All 5 intersections utilize video-based detection.

### **2.1.4 Orono**

The Town of Orono has 5 signals with two on Stillwater Ave near Interstate 95 and the remaining 3 intersections are on Main St at the intersections of Kelley Rd, Bennoch Rd, and College Ave. The two intersections on Stillwater Ave have Naztec 980 controllers and the remaining have older Econolite ASC/3 controllers. Four intersections utilize video-based detection, with one intersection using pavement loops.

### **2.1.5 Hampden**

The Town of Hampden has 3 signals with two on Western Ave at the intersections of Main Rd and US 202 and the third at US 202 and Coldbrook Rd. The intersections have an Econolite ASC/2, Naztec 980, and McCain ATCeX controllers. Two of the intersections use video-based detection, and the last uses pavement loops.

### **2.1.6 Hermon**

The Town of Hermon has two signals, Emerson Mill Rd at Coldbrook Rd and US Route 2 at Billings Rd. The Emerson Mill Rd at Coldbrook Rd has an Econolite Cobalt controller and video-based vehicle detection. The Route 2 at Billings Rd has a Naztec 980 controller with in pavement loops.

### **2.1.7 Milford**

The Town of Milford has a single signal at Main Rd and Bradley Rd that has a McCain ATC eX2 controller with video based vehicle detection.



### 2.1.8 Veazie

The Town of Veazie has a single signal at State St at Chase Rd and has an older Eagle EPAC controller with video-based vehicle detection based on our inventory in 2021. It should be noted that this signalized intersection was replaced in the Summer of 2023 based on information provided by the Town.

## 2.2 Existing Communications Network Infrastructure

The following sections describe the existing network infrastructure used to connect the traffic signals within each community. Within the appendix are maps detailing the available interconnect for the relevant municipalities.

### 2.2.1 Bangor:

Historically, the City of Bangor had an extensive copper telemetry-based traffic network to manage the older Econolite controllers along the signal corridors. The Stillwater Ave, Hogan Rd, Broadway, and Union St corridors still have the copper interconnect but the Main St corridor was updated with fiberoptic and wireless interconnect as part of a signal improvement project. As part of the Penobscot Corridor Improvements project the intersections of Oak St at State St, Oak St at Hancock St, Oak St at Washington St, and Washington St at Exchange St were interconnected using wireless radios.

### 2.2.2 Brewer:

The City of Brewer has a wireless interconnect system connecting the 7 signals on the Wilson St corridor and the intersection of Dirigo Dr and Parkway South. Additionally, the intersections of State St at Penobscot St and State St at North Main St were also included in the Penobscot Corridor Improvements project and now also have wireless radio interconnect.

### 2.2.3 Orono and Old Town:

The City of Old Town and the Town of Orono do not currently have any interconnected intersections, however, as part of a Traffic Signal Coordination Study and Evacuation Plan that was completed in 2021, it was identified that all but three of the intersections, two in Orono on Stillwater Ave and Main St at Center St in Old Town, have an existing fiber optic network available being either owned by OTT/UMS or Maine Fiber Company (MFC) / First Light Fiber Networks.

## 2.3 Existing TSCMS Systems

### 2.3.1 Bangor Econolite Centrac's ATMS:

As part of the Penobscot Bridge Corridor Signal Improvements Project, the Cities of Bangor and Brewer purchased and installed an Econolite Centrac's ATMS server to manage the signals that were improved as part of the project. The server was installed locally on the City of Bangor's traffic signal network.

### 2.3.2 MaineDOT AI Glance Cloud Server and Cloud Based Econolite Centrac's ATMS:

The MaineDOT recently implemented a cloud server to host AI's Glance software and Econolite's Centrac's ATMS to manage the improved traffic signals as part of the Statewide Build Grant Project, which is still in progress. In particular, the AI Glance software has been expanded beyond the Statewide Build Grant Project and is being utilized by multiple municipalities to connect to and manage intersections with newer ATC cabinets with AI field monitoring units. Currently, the BACTS region communities have the following intersections connected to the MaineDOT Glance cloud server:

- Bangor, Broadway at Oak St and State St
- Bangor, Oak St at Hancock St
- Bangor, Oak St at Washington St
- Bangor, Washington St at Exchange St
- Brewer, State St at N. Main St
- Brewer, State St at Penobscot St
- Brewer, Wilson St at Dirigo Dr
- Hermon, Coldbrook Rd at Odlin Rd
- Holden, Route 1A at Lower Dedham Rd
- Old Town, Main St at Center St

## 3 – TSCMS Systems Engineering

### 3.1 Systems Engineering Purpose and Scope

The following sections overview a shortened Systems Engineering process that was completed in order to better define the requirements of the proposed TSCMS and to outline the proposed use cases and operational scenarios in how the proposed TSCMS would be used.

### 3.2 Existing TSCMS Operational Description

#### 3.2.1 Existing Use Cases:

The Bangor Centracs server will be primarily utilized to retrieve and store signal controller programming and controller logs, to keep signal controller clocks synchronized, to occasionally make changes to controller programming, and to diagnose malfunctioning equipment.

The MaineDOT Glance software can be used to monitor cabinet environmental statistics, cabinet status, and events from the cabinet monitor unit. Glance can also be used to access the web UI of IP accessible devices such as vehicle detection, controllers, and cabinet monitor units.

#### 3.2.2 Limitations of the Existing Systems:

The most significant limitation of the existing TSCMS is that they are specific to a single brand of traffic signal controller or field monitor unit, in this case Econolite and AI respectively.

### 3.3 Vision for the Proposed System

A questionnaire was distributed to the representatives from each municipality and the MaineDOT. Each municipal representative was asked to respond to 10 questions/statements on a 5-step range between “Strongly Agree” to “Strongly Disagree”, a summary of the results are detailed in the following sections. Furthermore, we also asked that each question be ranked from highest to lowest priority, 1 to 10, respectively. A copy of the Systems Engineering Questionnaire is included within the Appendix.

#### 3.3.1 Is it important that there is a single system / software that manages all the signals within the BACTS RTMS?

*Strongly Agree: 33.3%*

*Agree: 66.7%*

*Neutral: 0%*

*Disagree: 0%*

*Strongly Disagree: 0%*

*Priority: 3.33*

This question was to determine the general scope and scale of the proposed TSCMS. Overall, the responses agreed with the statement and as such the proposed TSCMS should support all the signals in the region rather than having separate TSCMS for each major municipality.

#### 3.3.2 It is important that the TSMS is a single piece of software that is able to meet all the desired use cases of the system rather than a collection of separate software for each device type.

*Strongly Agree: 33.3%*

*Agree: 66.6%*

*Neutral: 0%*

*Disagree: 0%*

*Strongly Disagree: 0%*

*Priority: 4.17*

The intent of this statement was to determine if the system requirements should be met by a single piece of software or if a collection of various software. As the responses all agreed with the statement then the proposed TSCMS should be able to meet the majority of the system requirements with a single software platform.

**3.3.3 It is important that all traffic signals are connected to the TSMS.**

*Strongly Agree: 16.7%*

*Agree: 0%*

*Neutral: 33.3%*

*Disagree: 50.0%*

*Strongly Disagree: 0%*

*Priority: 9.67*

**3.3.4 It is important that priority traffic signals, such as coordinated or high volume intersections, are actively managed through signal performance data collected by the TSMS and it is less imperative that all traffic signals are actively managed.**

*Strongly Agree: 50%*

*Agree: 50%*

*Neutral: 0%*

*Disagree: 0%*

*Strongly Disagree: 0%*

*Priority: 5.00*

This statement and the previous statement (Section 3.3.3) were a linked pair to better define a typical use case of the proposed TSCMS and to evaluate potential priorities when deploying the TSCMS. Based on the responses and the higher priority of the latter statement, it seems that deployment of the proposed TSCMS should focus first on the high volume or high priority signals and focus less on connecting all signals.

**3.3.5 The TSMS should be capable of storing backups of the controller programming.**

*Strongly Agree: 50.0%*

*Agree: 50.0%*

*Neutral: 0%*

*Disagree: 0%*

*Strongly Disagree: 0%*

*Priority: 4.5*

This statement was to determine a specific system requirement typically related to NTCIP compliant TSMS systems such as Econolite Centrac's ATMS. As most open

source or vendor-neutral TSMS systems aren't capable of storing backup databases, the proposed TSMS is more likely to be a vendor-specific software.

**3.3.6 The TSMS should be capable of changing the signal timings through the web-ui of the controller rather than through a NTCIP Upload/Download compliant database.**

*Strongly Agree: 16.7%*

*Agree: 50.0%*

*Neutral: 0%*

*Disagree: 33.3%*

*Strongly Disagree: 0%*

*Priority: 6.83*

This statement outlines one of the potential use cases and a system requirement for the proposed TSMS. Based on the mixed response, the proposed TSMS should have the ability to use a NTCIP Upload/Download process and the proposed TSMS should have use cases for utilizing both the web-ui and the NTCIP Upload/Download process.

**3.3.7 The TSMS should be capable of monitoring the traffic signal controllers and cabinets and producing alerts when critical events are detected such as when the door switch is activated, flashing operation, or loss of power/communications.**

*Strongly Agree: 66.7%*

*Agree: 33.3%*

*Neutral: 0%*

*Disagree: 0%*

*Strongly Disagree: 0%*

*Priority: 2.67*

This was the highest priority statement and the responses were all in agreement. This statement outlines common use cases of TSMS, in particular the need for regular monitoring of the TSMS and some of the system requirements.

**3.3.8 It is important that all data is stored on isolated municipal/BACTS controlled networks rather than utilizing cloud based infrastructure.**

*Strongly Agree: 16.7%*

*Agree: 0%*

*Neutral: 50.0%*

*Disagree: 33.3%*

*Strongly Disagree: 0%*

*Priority: 9.00*

This statement outlines the network requirements of the proposed TSMS by determining if the network needs to be designed for either a local network or a cloud based network. The mixed response and low priority suggests that there isn't a preference for the network type.

**3.3.9 The TSMS only needs to be accessible by users responsible for the operation of the traffic signals rather than easily accessible for all users.**

*Strongly Agree: 33.3%*

*Agree: 50.0%*

*Neutral: 16.7%*

*Disagree: 0%*

*Strongly Disagree: 0%*

*Priority: 6.17*

This statement determines the system requirements related to user access and complexity when accessing the system. Based on the response it seems that the proposed TSMS can use more secure, but limited access, methods to access the system such as virtual private network tunnels and software installed on individual workstations rather than network accessible or cloud software.

**3.3.10 The TSMS needs to have the capability for advanced functions such as adaptive signal control, high resolution data, and emergency signal operation/management.**

*Strongly Agree: 50.0%*

*Agree: 50.0%*

*Neutral: 0%*

*Disagree: 0%*

*Strongly Disagree: 0%*

*Priority: 3.67*

This statement outlines potential use cases and system requirements for the proposed TSMS.

## **3.4 Proposed Use Cases and Operational Scenarios**

### **3.4.1 Traffic Signal Operations**

- Daily: The operator(s) will review the alarms generated by the TSCMS and will determine if any further response is necessary.
- Weekly: The operator(s) will review the coordination logs to determine if any further review or response is necessary.
- Monthly: The operator(s) will upload the controller programming to be archived.
- Monthly: The operator(s) will review the split and detector logs to determine if any further review or response is necessary.
- Monthly: The operator(s) will review available signal performance data to determine if any further review or response is necessary.
- Monthly: The operator(s) will review the available signal performance data to determine if the operational goals for each system are being met and if any further review or response is necessary.
- Yearly: The operator(s) will review the available signal performance data to evaluate seasonal and yearly variations and will determine if any further review or response is necessary.

### **3.4.2 Responding to Issues Identified in Traffic Signal Operations or Citizen Complaints**

- Detector Failure: The operator(s) will review the relevant signal performance data, such as split history and detector activations, and the current status of the detector calls to determine which detector is failing (if any) and when the detector started to fail. The operator(s) will then notify municipal staff so that the detector can be repaired.



- *Split Failure or Lack of Green Time*: The operator(s) will review the relevant signal performance data, such as the split history, and the current status of the phase state to determine which phases are experiencing abnormal utilization. The operator(s) will recommend to municipal staff how to correct the issue, such as modifying controller programming, or how the issue can be mitigated.
- *Poor Coordinated Progression*: The operator(s) will review the relevant signal performance data, such as the split history and coordination logs, and the current coordination status to identify the issue. The operator(s) will recommend to municipal staff how to correct the issue, such as modifying controller programming, or how the issue can be mitigated.
- *Lack of Phase Service*: The operator(s) will review the relevant signal performance data, such as the split history and detector activations, and the current status of the phase state and detector calls to determine which phases are experiencing abnormal service. The operator(s) will recommend to municipal staff how to correct the issue, such as modifying controller programming, identifying malfunctioning equipment, or how the issue can be mitigated.
- *Continuous Pedestrian Service*: The operator(s) will review the relevant signal performance data, such as the split history and pedestrian detector activations, and the current status of the phase state and pedestrian detector calls to determine which phases are experiencing abnormal service. The operator(s) will recommend to municipal staff how to correct the issue, such as modifying controller programming, identifying malfunctioning equipment, or how the issue can be mitigated.
- *Loss of Communications or Server Fault*: The operator(s) will review the communication logs to determine when and how often the signal equipment is losing communications. The operator(s) will then identify which equipment is likely malfunctioning based on the information available. The operator(s) will recommend to municipal staff how to correct the issue, such as modifying equipment programming, identifying malfunctioning equipment, or how the issue can be mitigated.

#### **3.4.3 Assisting With Emergency Maintenance or New Construction**

- The operator(s) will assist municipal employees or contractors with diagnosing issues with the signal equipment such as flash events, equipment failure, and communication issues.
- The operator(s) will assist municipal employees or contractors by providing or uploading archived controller programming if a malfunctioning controller needs to be replaced or a new controller is being installed.
- For new construction, the operator(s) will assist municipal employees or contractors with connecting the signal equipment to the proposed TSCMS.

## 3.5 System Requirements

The following are the minimum system requirements for the proposed TSCMS system to meet the vision and identified use cases.

**3.5.1 The TSCMS shall be able to communicate with traffic signal controllers connected to traffic signal networks managed by municipalities.**

The TSCMS will need to be able to fully function without being on the same local area network of the traffic signals, such as a connection through VPN tunnels. Furthermore, the TSCMS will need to be able to accommodate varying IP schemes and security configurations as each municipal managed network is unique to that municipality.

**3.5.2 The TSCMS shall allow users to connect to the system through the existing municipally managed traffic signal networks, through a dedicated VPN tunnel opened by the user, or a secure web interface.**

**3.5.3 The TSCMS shall allow for multiple users to access the system with varying levels of permissions (Admin, Full User, Read Only, etc.)**

**3.5.4 The TSCMS shall allow for multiple users to access the system at the same time with accommodations to prevent duplicate or conflicting modifications to the system.**

**3.5.5 The TSCMS shall allow for each user to only have access to specific signalized intersections and access can be modified at any time by a user with Administrator permissions.**

**3.5.6 The TSCMS shall be capable of expanding to cover signals existing on or added to the municipal managed traffic signal networks at any point after the system has been initially deployed.**

**3.5.7 The TSCMS shall be able to view the current status of connected traffic signal controllers.**

The viewable traffic signal controller status shall include but is not limited to:

- Real time indication status for each phase
- Real time detector activation status
- Real time pedestrian detector activation status
- Real time coordination status, such as coordination state, active pattern, active schedule, active day plan, and transition status
- Real time cycle clock status, such as cycle position, active phase max times or remaining times, and real time extension timer(s).

**3.5.8 The TSCMS shall be able to upload, modify, and download traffic signal controller programming utilizing a NTCIP compliant Upload/Download process.**

**3.5.9 The TSCMS shall collect and store log information from connected traffic signal controllers.**

The traffic signal log shall include but is not limited to:

- Phase/Split Duration
- Detector Activations
- Pedestrian Detector Activations
- Coordination Summary (typically combined with Phase/Split Duration)
- Communications Status
- Alarm Status

**3.5.10 The TSCMS shall have the ability to support adaptive signal control.**

The functions of the adaptive signal control shall include but is not limited to:

- Cycle by cycle adjustment of cycle length
- Cycle by cycle adjustment of split times
- Ability for a user to set minimum and maximum limits to the cycle length and split times.
- Ability to enable or disable adaptive signal control based on a time of day schedule or by manual control.

**3.5.11 The TSCMS shall have the ability to support the retrieval, storage, and reporting for high resolution data produced by traffic signal controllers.**

The requirements for the high resolution data system shall meet the following:

- The system shall collect data consistent with the Indiana Traffic Signal High Resolution Data Logger Enumerations.
- The system shall store uploaded high-resolution data for a user defined period of at least 24 months.
- The system shall produce performance measurement reports consistent with descriptions in ATSPM Version 4.0 (or later) documentation.
- The system shall be able to produce at a minimum the following signal performance measure reports:
  - Arrivals on Green
  - Purdue Coordination Diagram
  - Split Monitor
- The system shall allow users to view and download the high resolution event data stored by the system.

**3.5.12 The TSCMS shall be able to send notifications to particular users depending on configurable trigger events, such as Alarm Status Changes.**

The notifications should be sent by email with additional communication methods being desirable.

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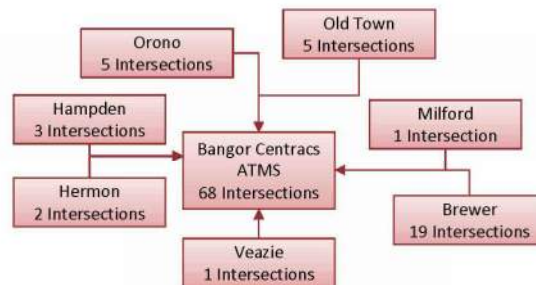
## 4 – Recommendations

### 4.1 Alternatives Analysis

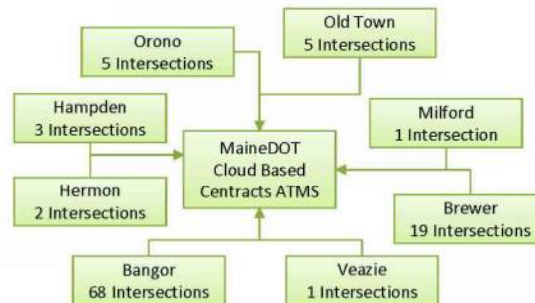
Three TSCMS alternatives were scoped and presented for consideration. Based on the systems engineering process, it is recommended that the proposed TSCMS should be an Econolite Centracas ATMS given the following:

- The City of Bangor has already made an investment in purchasing and implementing an Econolite Centracas ATMS local server.
- Roughly 40% of the traffic signals currently in the field are compatible with an Econolite Centracas ATMS.
- The Econolite Centracas ATMS meets and exceeds the proposed system requirements outlined in the systems engineering process.

#### 4.1.1 Alternative 1: Expand Bangor's Econolite Centracas ATMS

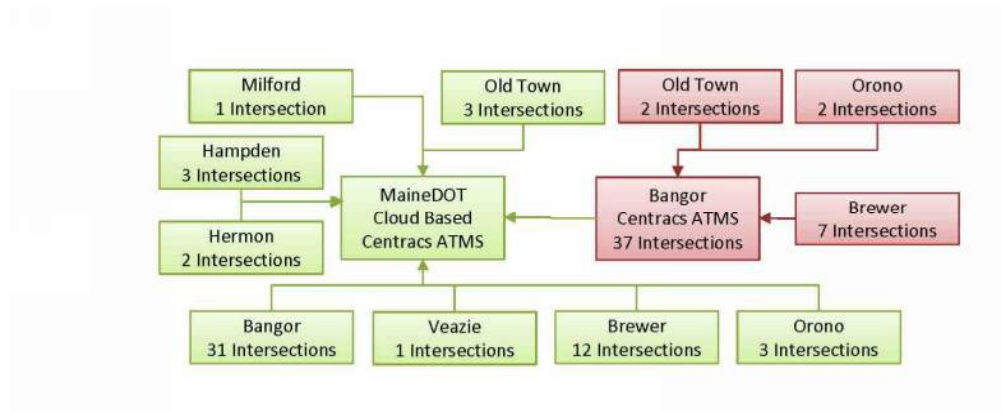


The first alternative considers utilizing the existing Bangor Econolite Centracas ATMS as the regionwide TSCMS. This would be the simplest solution as Bangor's Centracas ATMS is already set up and operational and the majority of high volume and/or high priority intersections are located within Bangor. In particular having the Centracas ATMS on the same network as corridors utilizing adaptive signal control has a large benefit to network performance and stability. Bangor's traffic network would need to be opened and expanded to cover the major corridors within the region and there could be some complications with the more remote and isolated intersections.

**4.1.2 Alternative 2: Utilize MaineDOT's Cloud-Based Econolite Centracas ATMS**

The second alternative takes advantage of the existing MaineDOT's Cloud-Based Econolite Centracas ATMS as the regionwide TSCMS. The major advantages of the Cloud Based Centracas ATMS is that the actual system is municipal neutral which simplifies setting up connections to all the municipal networks, allows for easier access for all users, reduces downtime from maintenance, and doesn't put additional pressure on a single municipality to manage or maintain the System. The downsides are the increased ongoing costs to cover renting the Cloud Services, slower performance as data is transferred to and from the cloud, and the increased reliance on existing communications networks; for example, if cellular or internet service is lost, a server-based installation like the Bangor Centracas ATMS will still be able to function with the controllers located on the same network, whereas a cloud-based system will lose connection to everything.

#### 4.1.3 Alternative 3: Utilize a Hybrid of MaineDOT's Cloud-Based Econolite Centrac's ATMS and Bangor's Econolite Centrac's ATMS



The last Alternative explores the option of utilizing both the MaineDOT's Cloud-Based Econolite Centrac's ATMS and the Bangor's Econolite Centrac's ATMS to cover the intersections in the region. MaineDOT's Cloud-Based Centrac's ATMS has the advantage of already being configured and designed to handle a broad network consisting of many VPN connections, whereas Bangor's local system has the advantage of being on the local network where the majority of the signals are connected. Bangor's local system can be upgraded with Econolite's Server to Server (S2S) module to allow it to share its data with MaineDOT's Cloud Based system; in short, users connected to the MaineDOT Centrac's web interface will be able to monitor the controllers and perform the use cases defined in section 3.4.

## 4.2 Recommended TSCMS

Based on the TSCMS Systems Engineering process and the comparison between the three alternatives, it is recommended that BACTS consider Alternative 3: Utilize a Hybrid of MaineDOT's Cloud-Based Econolite Centrac's ATMS and Bangor's Econolite Centrac's ATMS utilizing a phased approach. The deployment of the proposed system should be split into 2 phases. The BACTS GIS Power Bi database was updated with an RTMS Phase filter and a condensed version of the signal inventory with the proposed phase information is included in the Appendix.

#### 4.2.1 Phase 1: Expand Bangor's Centracs ATMS to High Volume and High Priority Corridors

The priority of the first phase is to connect the high volume and priority intersections to Bangor's Centracs ATMS including the following corridors:

- Bangor, Broadway Corridor (7 intersections)
- Bangor, Hogan Rd Corridor (7 Intersections)
- Bangor, Main St Corridor (7 intersections already connected)
- Bangor, Stillwater Ave Corridor (8 intersections)
- Bangor, Union St Corridor (8 intersections)
- Brewer, Wilson St Corridor (7 intersections)
- Orono/Old Town, Stillwater Ave Corridor (4 intersections)

48 Intersection in total

The Bangor Broadway, Hogan Rd, Stillwater Ave, and Union St corridors will need to have their copper interconnect telemetry-based network upgraded to an ethernet-based system using ethernet boosters, which will have a notable boost in data throughput compared to the serial-based connection of the telemetry based network. Based on experience with other ethernet-boosted copper networks, there should be enough data throughput to allow for the managing of the traffic signal controllers and collection of high-resolution data, but it may have issues streaming the video from video-based detection or being managed by adaptive signal control. Over time, the copper interconnect can be replaced with either a fiber optic-based interconnect or a wireless radio-based interconnect to improve data throughput.

All the corridors, besides the Bangor Main St Corridor, will need to be connected back to Bangor's traffic network. The copper interconnect telemetry-based network utilized dial-up modem drops at key locations to communicate back to the traffic network. More modern options include either upgrading to cable internet drops or utilizing a cellular-based network. In recent years, cellular-based networks have become a relatively cost effective way of connecting signalized intersections, particularly as intersections that have been updated with an ATC cabinet can have a field monitor unit that has a built in cellular modem and VPN router (there are also field monitor unit options for TS1 and TS2 cabinets).



#### 4.2.2 Phase 2: Connect Bangor Econolite Centracs ATMS to MaineDOT Cloud Based Econolite Centracs ATMS and Expand Network to Remaining Intersections

The second phase would connect the Bangor Econolite Centracs ATMS to the MaineDOT Cloud-Based Econolite Centracs ATMS utilizing the Server to-Server module. The remaining intersections can then be connected to the MaineDOT Cloud-Based Econolite Centracs ATMS utilizing AI field monitor units with the built-in cellular modem. The following is a summary of the number of intersections per municipality.

- Bangor, 31 Intersections
- Brewer, 12 Intersections
- Hampden, 3 Intersections
- Hermon, 2 Intersections
- Milford, 1 Intersection
- Old Town, 3 Intersections
- Orono, 3 Intersections
- Veazie, 1 Intersection

56 Intersections in total.

### 4.3 Estimated Costs for Recommended TSCMS

Using the information collected from the municipalities and the signal inventories we developed a detailed cost estimate for each of the proposed phases for the TSCMS deployment. The following sections detail the summarized costs for all the signals within each municipality and any required network infrastructure upgrades; an **Intersection Cost Estimate** that details the costs for every intersection is included within the Appendix.

Sebago assumed the following unit costs (in 2024 dollars) for the required intersection improvements:

- |   |         |
|---|---------|
| • Traffic Signal Controller with Ethernet Capabilities: | \$7,500 |
| • Wireless Radio:                                       | \$6,000 |
| • Connecting to Existing Fiber Network:                 | \$2,600 |
| • Connecting to Existing Copper Network:                | \$2,000 |
| • Field Monitor Unit with Cell Modem and VPN Router:    | \$7,500 |
| • Cell Service for 10 years:                            | \$4,500 |
| • TSCMS Configuration                                   | \$1,000 |
| • TSCMS Service for 10 years:                           | \$6,000 |

#### 4.3.1 Phase 1: Expand Bangor's Centracs ATMS to High Volume and High Priority Corridors

Municipality	# of Intersections	Hardware Costs	Ongoing Costs	Amount
Bangor	37	\$307,600	\$222,000	\$529,600
Brewer	7	\$52,000	\$42,000	\$94,000
Old Town	2	\$22,200	\$21,000	\$43,200
Orono	3	50,600	31,500	\$82,100
Sub Total:				\$748,900
Engineering:				\$75,000
Total:				\$823,900

#### 4.3.2 Phase 2: Connect Bangor Econolite Centracs ATMS to MaineDOT Cloud-Based Econolite Centracs ATMS and Expand Network to Remaining Intersections

Municipality	# of Intersections	Hardware Costs	Ongoing Costs	Amount
Bangor	31	\$338,500	\$256,500	\$595,000
Brewer	12	\$154,500	\$112,500	\$267,000
Hampden	3	\$48,000	\$31,500	\$79,500
Hermon	2	\$24,500	\$21,000	\$45,500
Milford	1	\$16,000	\$10,500	\$26,500
Old Town	3	\$40,800	\$31,500	\$72,300
Orono	2	\$37,200	\$21,000	\$58,200
Veazie	1	\$16,000	\$10,500	\$26,500
Sub Total:				\$1,170,500
Engineering:				\$120,000
Total:				\$1,290,500

Total Estimated Phase 1 and Phase 2 Combined Costs: \$2,114,400

## 5 – Conclusion

This Traffic Signal Central Management System Master Plan for the BACTS RTMS region represents the compilation of multiple discussions and information from previous projects in the region. These projects include the 2021 Traffic Signal Coordination and Evacuation Plan developed for the Town of Orono and the City of Old Town; the Region Wide 2021 Traffic Signal Inventory for all 104 traffic signals in the BACTS Region which provided detail on existing equipment; and the 2022 Penobscot Corridor Signal Project completed by the Cities of Bangor and Brewer that included the installation of Centrac's traffic signal software for corridor operation and maintenance. These projects identified the traffic signal related needs for these municipalities and helped develop potential solutions.

The information from the previous projects was used to inform a high-level systems engineering process where each municipal representative was given a brief questionnaire. The system engineering process resulted in several defined use cases and minimum requirements for a proposed TSCMS. Three alternatives met the use cases and requirements including expanding the Bangor Econolite Centrac's ATMS server to the entire region, connecting to the MaineDOT Cloud Based Econolite Centrac's ATMS server, or a combination of the Bangor and MaineDOT Centrac's ATMS servers.

Using a hybrid of the Bangor and MaineDOT Centrac's ATMS servers is the recommended alternative to take advantage of the strengths of each system, such as having a local connection to the five corridors in Bangor and the broad-reaching capability of the MaineDOT cloud-based server. A Phased deployment approach was recommended prioritizing the major corridors in the region first and then connecting the Bangor Centrac's ATMS to the MaineDOT Centrac's ATMS along with the remaining intersections. The estimated costs for new signal equipment, networking equipment, and ongoing costs (for ten years), total \$823,900 for Phase 1 and \$1,290,500 for Phase 2.

## 6 – Appendix

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## **A1 – 2021 Signal Inventory Summary Table and Estimated Cost per Intersection**

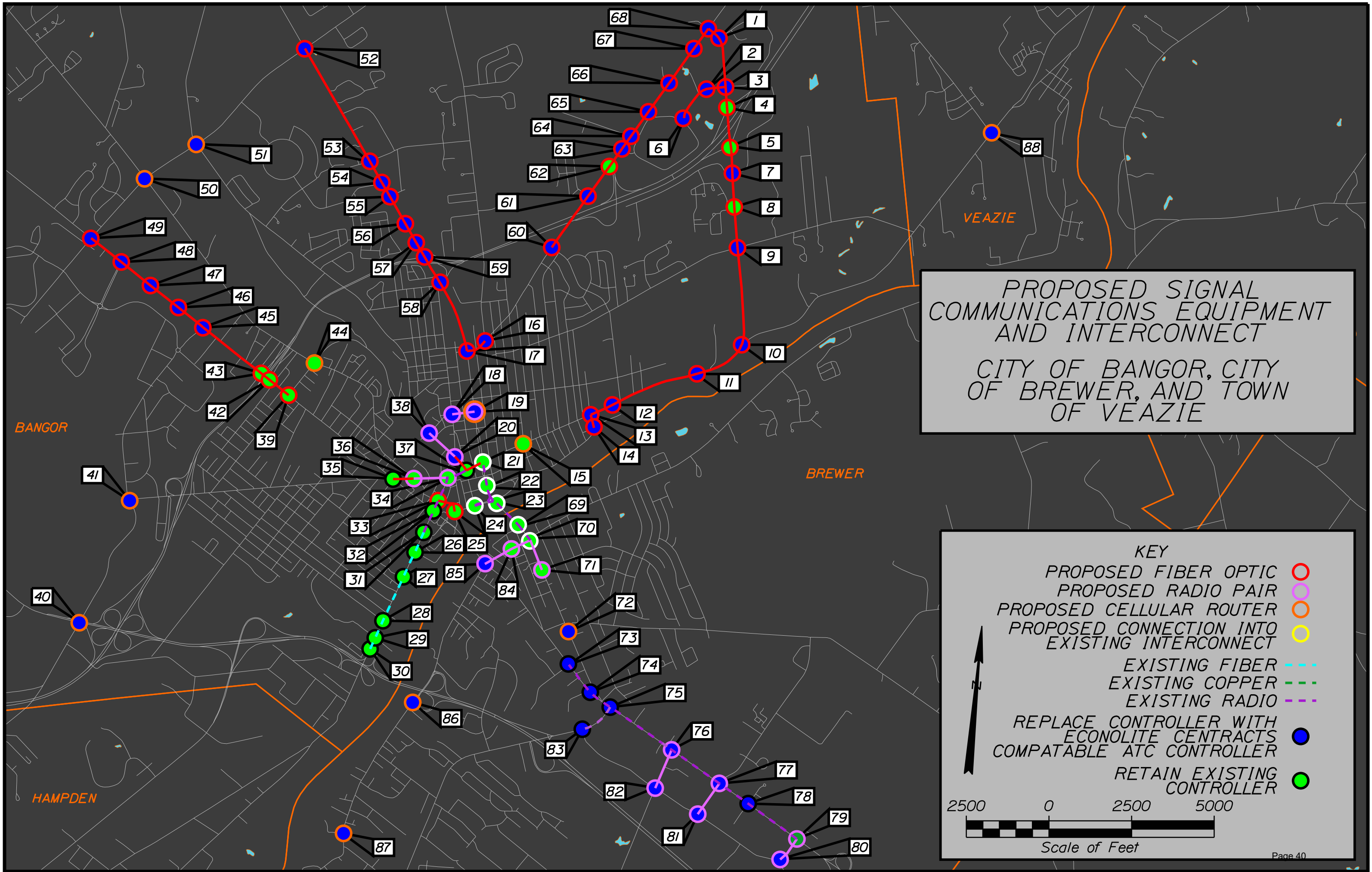
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BACTS RTMS  
2021 Traffic Signal Inventory Summary Table and Estimated Cost per Intersection

Signal Inventory Information															Estimated Costs for Traffic Signal Improvements									
Municipality	Phase	Minor St	Major St	Controller Type	Controller Brand	Controller Model	Available Interconnect	Connected System	Detecton Type	Detection Brand	Controller Replacement	Wireless Radio	Existing Fiber	Existing Copper	Procure FMU	Cellular Data	TSCMS Configuration	TSCMS Support	Hardware Costs	Software Costs	Total Costs			
Bangor	2	Exchange St	Washington St	NEMA ATC Type 1	Econolite	Cobalt	Wireless	Bangor	Loops,Video	Flir	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 1,000.00	\$ 6,000.00	\$ 7,000.00			
Bangor	2	Kenduskeag Ave	Griffin Rd	NEMA TS1	Naztec	900 TS1	None	None	Microwave	Naztec	\$ 7,500.00	\$ -	\$ -	\$ -	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 16,000.00	\$ 10,500.00	\$ 26,500.00			
Bangor	2	Cumberland St	Center St	NEMA TS1	Econolite	ASC/2-2100	None	None	Microwave	Unknown	\$ 7,500.00	\$ -	\$ -	\$ -	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 16,000.00	\$ 10,500.00	\$ 26,500.00			
Bangor	1	To Bangor Mall Blvd	Stillwater Ave	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Microwave	Naztec	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Hannafor/Penn Plaza	Stillwater Ave	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Microwave	Flir	\$ 7,500.00	\$ -	\$ -	\$ 2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	I-95 NB Exit 184 Ramps	Union St (SR 222)	NEMA ATC Type 1	Econolite	Cobalt	Copper	Bangor	Microwave,Video	Flir,Smartmicro	\$ -	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 3,000.00	\$ 6,000.00	\$ 9,000.00			
Bangor	1	I-95 SB Exit 184 Ramps/Sunset Ln	Union St (SR 222)	NEMA ATC Type 1	Econolite	Cobalt	Copper	Bangor	Microwave,Video	Flir,Smartmicro	\$ -	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 3,000.00	\$ 6,000.00	\$ 9,000.00			
Bangor	2	Mid Mall	Bangor Mall Blvd	NEMA TS1	Econolite	ASC/2-2100	Copper	Bangor	None	None	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	Central St (US 2)/Center St	Harlow St (US 2)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	None	None	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	Hammond St/Broad St	Central St/Main St (US 2/202)	NEMA ATC Type 1	Econolite	Cobalt	Wireless	Bangor	None	None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 1,000.00	\$ 6,000.00	\$ 7,000.00			
Bangor	2	Water St/Middle St	Main St (US 202)	NEMA ATC Type 1	Econolite	Cobalt	Wireless	Bangor	None	None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 1,000.00	\$ 6,000.00	\$ 7,000.00			
Bangor	2	Harlow St (US 2)/Exchange St	State St (US 2)	NEMA ATC Type 1	Econolite	Cobalt	Wireless	Bangor	None	None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 1,000.00	\$ 6,000.00	\$ 7,000.00			
Bangor	1	Broadway Shopping Center	Broadway (SR 15)	NEMA TS2 Type 1	Econolite	ASC/2-1000	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Husson Ave	Broadway (SR 15)	NEMA TS2 Type 1	Econolite	ASC/2-1000	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Falvey St	Broadway (SR 15)	NEMA TS2 Type 1	Econolite	ASC/2-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	School St	Broadway (SR 15)	NEMA TS2 Type 1	Econolite	ASC/2-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	I-95 NB Exit 187 Ramps	Hogan Rd	NEMA TS2 Type 2	Econolite	ASC/2-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Hogan Rd	Stillwater Ave	NEMA TS2 Type 2	Econolite	ASC/2-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	PCHC Walk In Care	Union St (SR 222)	NEMA TS2 Type 1	Econolite	ASC/2-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	End of Bangor Mall Blvd	Bangor Mall Blvd	NEMA TS2 Type 1	Econolite	ASC/2-2100	Copper	Bangor	Video	Econolite	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Grandview Ave	Broadway (SR 15)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	I-95 NB Exit 185 Ramps/Center St	Broadway (SR 15)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	I-95 SB Exit 185 Ramps	Broadway (SR 15)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Mount Hope Ave	Hogan Rd	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Gridsmart	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Longview Dr	Hogan Rd	NEMA TS1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Gridsmart	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Drew Ln	Stillwater Ave	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Econolite	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	To Home Depot	Stillwater Ave	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Gridsmart	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Vermont Ave	Union St (SR 222)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Griffin Rd	Union St (SR 222)	NEMA TS1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Godfrey Blvd	Union St (SR 222)	NEMA TS2 Type 2	Econolite	ASC/2S-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	EMMC Health/Care Mall / Citgo	Union St (SR 222)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Econolite	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	Griffin Rd/Burleigh Rd	Broadway (SR 15)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	Ohio St	Griffin Rd	NEMA TS2 Type 1	Econolite	ASC/2S-2100	None	None	Video	Flir	\$ 7,500.00	\$ -	\$ -	\$ -	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 16,000.00	\$ 10,500.00	\$ 26,500.00			
Bangor	2	Deborah Carey Johnson Dr	Hancock St	NEMA TS2 Type 1	Econolite	ASC/2S-2100	None	None	Video	Flir	\$ 7,500.00	\$ -	\$ -	\$ -	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 16,000.00	\$ 10,500.00	\$ 26,500.00			
Bangor	2	Hammond St (US 2/SR 100)	Odlin Rd (US/SR 100)/Maine Ave	NEMA TS1	Econolite	ASC/2S-2100	None	None	Video	Flir	\$ 7,500.00	\$ -	\$ -	\$ -	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 16,000.00	\$ 10,500.00	\$ 26,500.00			
Bangor	2	Forest Ave/Boyd St	State St (US 2)	NEMA TS2 Type 2	Econolite	ASC/2S-2100	None	None	Video	Naztec	\$ 7,500.00	\$ -	\$ -	\$ -	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 16,000.00	\$ 10,500.00	\$ 26,500.00			
Bangor	2	Hancock St/Otis St	State St (US 2)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	EMMC/Wing Park	State St (US 2)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Econolite,Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	Cascade Pk Rd (Waterworks)	State St (US 2)	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	None	Video	Econolite	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 18,000.00	\$ 10,500.00	\$ 28,500.00			
Bangor	2	Howard St	Stillwater Ave	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Econolite	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	Essex St	Stillwater Ave	NEMA TS2 Type 1	Econolite	ASC/2S-2100	Copper	Bangor	Video	Econolite	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Haskell Rd/Sylvan Rd	Hogan Rd	NEMA TS2 Type 2	Econolite	ASC/3-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Bangor Mall Blvd/Springer Dr	Hogan Rd	NEMA TS2 Type 2	Econolite	ASC/3-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	To Bangor Mall Blvd/The Avenue	Stillwater Ave	NEMA TS2 Type 2	Econolite	ASC/3-2100	Copper	Bangor	Video	Econolite	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	1	Walmart/VIP-O'Reilly	Stillwater Ave	NEMA TS2 Type 1	Econolite	ASC/3-2100	Copper	Bangor	Video	Econolite	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	Cumberland St	Broadway (SR 15 Business)	NEMA TS2 Type 2	Econolite	ASC/3-2100	None	None	Video	Flir	\$ 7,500.00	\$ -	\$ -	\$ -	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 16,000.00	\$ 10,500.00	\$ 26,500.00			
Bangor	2	Stillwater Ave/Park St	Broadway (SR 15 Business)	NEMA TS2 Type 1	Econolite	ASC/3-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	Cumberland St/Harlow Ct	Harlow St	NEMA TS2 Type 1	Econolite	ASC/3-2100	None	None	Video	Flir	\$ 7,500.00	\$ -	\$ -	\$ -	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 16,000.00	\$ 10,500.00	\$ 26,500.00			
Bangor	2	State St	Hogan Rd	NEMA TS2 Type 1	Econolite	ASC/3-2100	Copper	Bangor	Video	Flir	\$ 7,500.00	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 10,500.00	\$ 6,000.00	\$ 16,500.00			
Bangor	2	Odlin Rd (US 2/SR 100)	I-395/Hammond St (US 2/SR 100)	NEMA TS2 Type 2	Econolite	ASC/3-2100	None	None	Video	Gridsmart	\$ 7,500.00	\$ -	\$ -	\$ -	\$ 7,500.00	\$ 4,500.00	1,000.00	\$ 6,000.00	\$ 16,000.00	\$ 10,500.00	\$ 26,500.00			
Bangor	1	I-95 SB Exit 187 Ramps	Hogan Rd	NEMA ATC Type 1	Econolite	Cobalt	Copper	Bangor	Video	Flir	\$ -	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 3,000.00	\$ 6,000.00	\$ 9,000.00			
Bangor	1	Quirk Auto/EMCC	Hogan Rd	NEMA ATC Type 1	Econolite	Cobalt	Copper	Bangor	Video	Gridsmart	\$ -	\$ -	\$ -	2,000.00	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 3,000.00	\$ 6,000.00	\$ 9,000.00			
Bangor	1	Bass Park Blvd/Dutton St	Main St (US 1A/202/SR 9)	NEMA ATC Type 1	Econolite	Cobalt	Fiber Optic	Bangor	Video	Flir	\$ -	\$ -	\$ 2,600.00	\$ -	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 3,600.00	\$ 6,000.00	\$ 9,600.00			
Bangor	1	Patten St	Main St (US 1A/202/SR 9)	NEMA ATC Type 2	Econolite	Cobalt	Fiber Optic	Bangor	Video	Flir	\$ -	\$ -	\$ 2,600.00	\$ -	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 3,600.00	\$ 6,000.00	\$ 9,600.00			
Bangor	1	Railroad St	Main St (US 1A/202/SR 9)	NEMA ATC Type 1	Econolite	Cobalt	Fiber Optic	Bangor	Video	Flir	\$ -	\$ -	\$ 2,600.00	\$ -	\$ -	\$ -	1,000.00	\$ 6,000.00	\$ 3,600					

## **A2 – Aerial Based GIS Maps and Communication Infrastructure**

DRAFT





## INTERSECTION ID KEY

### CITY OF BANGOR

1: HOGAN RD AT LONGVIEW DR  
2: BANGOR MALL BLVD AT MID MALL  
3: HOGAN RD AT BANGOR MALL BLVD  
4: HOGAN RD AT I-95 SB EXIT 187 RAMPS  
5: HOGAN RD AT I-95 NB EXIT 187 RAMPS  
6: BANGOR MALL BLVD AT END OF BANGOR  
7: HOGAN RD AT HASKELL RD AND SYLVAN RD  
8: HOGAN RD AT QUIRK AUTO / EMCC ENT  
9: HOGAN RD AT MOUNT HOPE AVE  
10: HOGAN RD AT STATE ST  
11: STATE ST AT CASCADE PD RD  
12: STATE ST AT EMMC/WING PARK  
13: STATE ST AT HANCOCK ST AND OTIS ST  
14: HANCOCK ST AT DEBORAH CAREY JOHNSON DR  
15: STATE ST AT FOREST AVE AND BOYD ST  
16: STILLWATER AVE AT ESSEX ST  
17: STILLWATER AVE AT BROADWAY  
18: CUMBERLAND ST AT CENTER ST  
19: BROADWAY AT CUMBERLAND ST  
20: HARROW ST AT CENTRAL ST  
21: BROADWAY AT STATE ST  
22: OAK ST AT HANCOCK ST  
23: OAK ST AT WASHINGTON ST  
24: WASHINGTON ST AT EXCHANGE ST  
25: WASHINGTON ST AT BROAD ST  
26: MAIN ST AT RAILROAD ST  
27: MAIN ST AT PATTEN ST  
28: MAIN ST AT BUCK ST  
29: MAIN ST AT BASS PARK BLVD  
30: MAIN ST AT I-395 RAMP  
31: MAIN ST AT CEDAR ST  
32: MAIN ST AT UNION ST  
33: MAIN ST AT WATER ST  
34: MAIN ST AT HAMMOND ST

35: HAMMOND ST AT UNION ST  
36: HAMMOND ST AT CLINTON ST  
37: STATE ST AT EXCHANGE ST  
38: HARLOW ST AT CUMBERLAND ST  
39: UNION ST AT FOURTEENTH ST  
40: HAMMOND ST AT ODLIN RD  
41: HAMMOND ST AT MAINE AVE  
42: UNION ST AT I-95 NB RAMPS  
43: UNION ST AT I-95 SB RAMPS  
44: FOURTEENTH STREET AT OHIO ST  
45: UNION ST AT VERMONT ST  
46: UNION ST AT EMMC ENT  
47: UNION ST AT PCHC ENT  
48: UNION ST AT GODFREY DR  
49: UNION ST AT GRIFFIN RD  
50: GRIFFIN RD AT OHIO ST  
51: GRIFFIN RD AT KENDUSKEAG AVE  
52: BROADWAY AT GRIFFIN RD  
53: BROADWAY AT GRANDVIEW AVE  
54: BROADWAY AT HUSSON AVE  
55: BROADWAY AT SCHOOL ST  
56: BROADWAY AT BROADWAY SHOPPING CENTER ENT  
57: BROADWAY AT FALVEY RD  
58: BROADWAY AT I-95 SB RAMPS  
59: BROADWAY AT I-95 NB RAMPS  
60: STILLWATER AVE AT HOWARD ST  
61: STILLWATER AVE AT DREW LN  
62: STILLWATER AVE AT I-95 RAMPS  
63: STILLWATER AVE AT BANGOR MALL ENT  
64: STILLWATER AVE AT HOME DEPOT ENT  
65: STILLWATER AVE AT BANGOR MALL BLVD  
66: STILLWATER AVE AT HANNAFORD PENN PLAZA  
67: STILLWATER AVE AT WALMART ENT  
68: STILLWATER AVE AT HOGAN RD

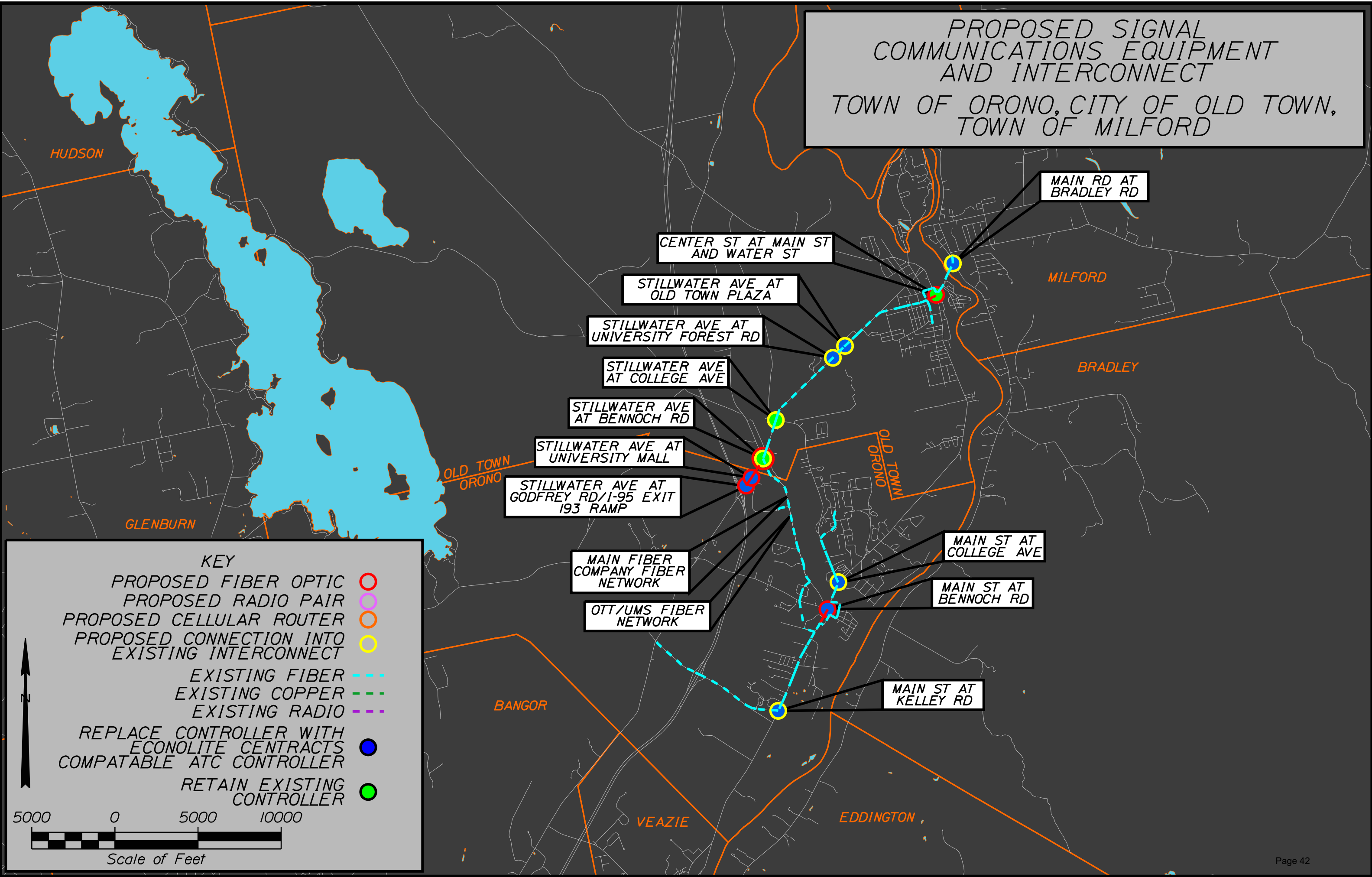
### CITY OF BREWER

69: STATE ST AT PENOBSCOT ST  
70: STATE ST AT NORTH MAIN ST  
71: STATE ST AT WASHINGTON ST  
72: STATE ST AT EASTERN AVE  
73: WILSON ST AT ACME RD  
74: WILSON ST AT STATE ST  
75: WILSON ST AT PARKWAY SOUTH  
76: WILSON ST AT GREENPOINT RD  
77: WILSON ST AT SPARKS AVE  
78: WILSON ST AT WALTON DR  
79: WILSON ST AT DIRIGO DR  
80: DIRIGO DR AT WHITING HILL RD  
81: DIRIGO DR AT SPARKS AVE  
82: DIRIGO DR AT GREENPOINT RD  
83: DIRIGO DR AT PARKWAY SOUTH  
84: N MAIN ST AT PARKER ST  
85: N MAIN ST AT WILSON ST  
86: S MAIN ST AT I-395 RAMPS  
87: S MAIN ST AT CIANBRO ENT

### TOWN OF VEAZIE

88: STATE ST AT CHASE RD

# PROPOSED SIGNAL COMMUNICATIONS EQUIPMENT AND INTERCONNECT TOWN OF ORONO, CITY OF OLD TOWN, TOWN OF MILFORD



PROPOSED SIGNAL  
COMMUNICATIONS EQUIPMENT  
AND INTERCONNECT  
TOWN OF HERMON, TOWN OF HAMPDEN

